### Falls: The Series

May-October 2023 Redesigning Post Fall Management Learning Session 2 – June 7, 2023

This material was prepared by the IPRO NQIIC, a Network of Quality Improvement and Innovation Contractor, under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services (HHS). Views expressed in this material do not necessarily reflect the official views or policy of CMS or HHS, and any reference to a specific product or entity herein does not constitute endorsement of that product or entity by CMS or HHS. Publication #IPRO-HQIC-TskS6-23-318



Network of Quality Improvement and Innovation Contractors CENTERS FOR MEDICARE & MEDICAID SERVICES IQUALITY IMPROVEMENT & INNOVATION GROUP

### **IPROHQIC**

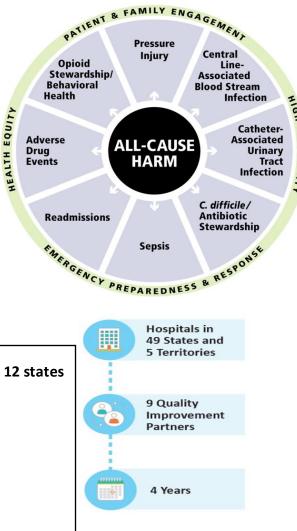
#### What are HQICs?

**Data-driven.** It's the data that help hospitals measure progress toward quality improvement (QI) gains. Hundreds of thousands of patients and families benefit from CMS-supported QI projects that make today's hospital stays safer and improve the quality of hospital care.

**Dynamic and collaborative.** HQICs partner with small, rural and critical access hospitals and facilities that care for vulnerable and underserved patients. Their quality improvement consulting and expertise – offered at no cost to the hospitals – help hospital leaders and clinical teams develop local QI projects designed to:

- Reduce opioid misuse and adverse drug events.
- Increase patient safety with a focus on preventing hospital-acquired infections.
- Refine care coordination processes to reduce unplanned admissions.

HQICs also share their QI resources to assist hospitals with pandemic responses and emergency preparedness.



The federally funded Medicare Hospital Quality Improvement Contractor (HQIC) in 12 states

#### IPRO (joined by)

- Healthcentric Advisors
- Kentucky Hospital Association
- Qlarant
- Q3 Health Innovation Partners
- Superior Health Quality Alliance
- American Institutes for Research (AIR)
- QSource

- States
  - MA PA
  - NE DE
  - NY MD
  - OH MI
  - KY MN
  - NJ WI



### The IPRO QIN-QIO

#### The IPRO QIN-QIO

- A federally-funded Medicare Quality Innovation Network – Quality Improvement Organization (QIN-QIO)
- 12 regional CMS QIN-QIOs nationally

#### IPRO:

New York, New Jersey, and Ohio

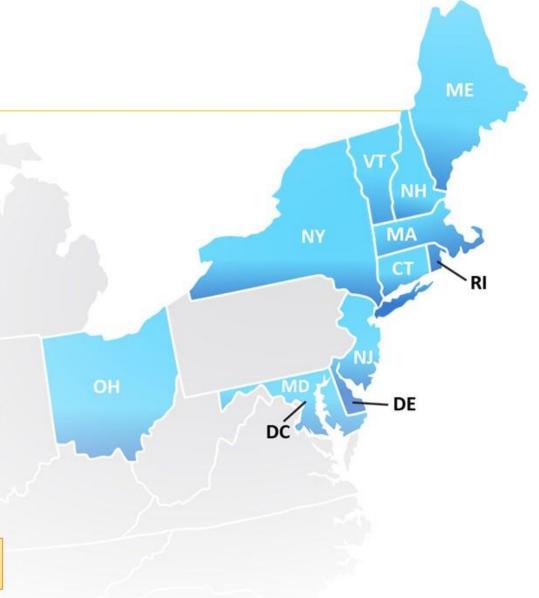
#### Healthcentric Advisors:

Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont

#### Qlarant:

Maryland, Delaware, and the District of Columbia

Working to ensure high-quality, safe healthcare for 20% of the nation's Medicare FFS beneficiaries





### Series Schedule: 2-3p.m. EST

Date	Session #/Topic
Wednesday, May 3	1. Enhancing Capacity – Reengineering Fall and FallInjury Programs: Infrastructure, Capacity and Sustainability
Wednesday, June 7	2. Redesigning Post-Fall Management: Prevent Repeat Falls
Wednesday, July 5	3. Best Practices to Reduce Falls Associated with Toileting
Wednesday, August 2	4. Safe Mobility is Fall Prevention
Wednesday, September 6	5. Population-Specific Fall and Injury Prevention
Wednesday, October 4	6. Reducing Fall-Related Injuries: Protective Interventions' Evidence, Application and Success



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### Your participation will:

- Support organizational systems and teams to expand program infrastructure and capacity;
- Help you redesign your fall prevention and injury reduction program;
- Complement your evaluation program; and
- Provide access to an online learning community to increase exchange of experiences, innovations, and best practice implementations.



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### Series Speaker

#### Patricia A. Quigley, PhD, APRN, CRRN, FAAN, FAANP, FARN

#### **Nurse Consultant**

- Dr. Quigley is the President and Managing Member of Patricia A. Quigley, Nurse Consultant, LLC, which provides consultation to healthcare systems and patient safety organizations to advance patient safety programs and re-engineer integration of innovation at the point of care.
- For more than 45 years, Dr. Quigley has practiced in the field of rehabilitation nursing. She is recognized for her leadership as a speaker, scholar, researcher, author, educator, and mentor.
- Dr. Quigley's contributions to patient safety, nursing, and rehabilitation are highly respected both nationally and internationally. She is known for her emphasis on clinical practice innovations designed to promote independence and safety for the elderly.
- Dr. Quigley is currently a member of the National Quality Forum's Prevention and Population Health Committee.



twork of Quality Improvement and ovation Contractors VTERS FOR MEDICARE & MEDICAID SERVICES JALITY IMPROVEMENT & INNOVATION GROUP Redesigning Post Fall Management: Getting to Types of Falls, Repeat Falls, and Determining Preventability June 7, 2023

Pat Quigley, PhD, MPH, APRN, CRRN, FAAN, FAANP, FARN Nurse Consultant

E-Mail: pquigley1@tampabay.rr.com

## Our Webinar Schedule

- Webinar 1: May 3. Enhancing Capacity: Reengineering Fall and Fall Injury Programs: Infrastructure, Capacity and Sustainability,
  - Coaching Session: May 17, Open Forum, Discussion
- Webinar 2: June 7. Redesigning Post Fall Management
  - Coaching Session: June 21, Open Forum, Discussion
- Webinar 3: July 5. Best Practices to reduce Falls Associated with Toileting
  - Coaching Session: July 19, Open Forum, Discussion

## Our Webinar Schedule (con't)

- Webinar 4: Aug. 2. Safe Mobility is Fall Prevention
  - Coaching Session: Aug. 16, Open Forum, Discussion
- Webinar 5: Sept. 6. Population-Specific Fall and Fall-injury Prevention
  - Coaching Session: Sept. 20, Open Forum, Discussion
- Webinar 6: Oct. 4. Reducing Fall-related Injuries: Protective Interventions, Evidence and Application
  - Closing Coaching Session: Oct. 18 Open Forum, Discussion
- Thank you!

# My Hope

Change your post-fall management practices to differentiate Post-Fall Huddle as an essential and core intervention.

Increase precision in your application of your post-fall huddle to mitigate and eliminate causes of falls and injury.

## Objectives

 Examine post-fall practices as key intervention to reduce repeat falls

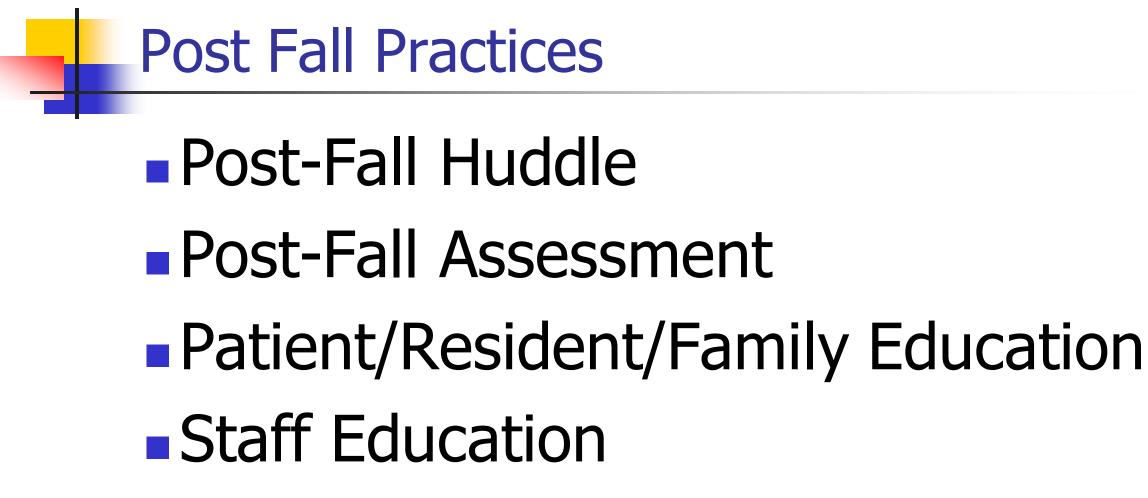
- Differentiate:
  - Post-Fall Huddles
  - Post-Fall Management
  - Post-Fall Documentation
  - Incident Report

## Burden

- Falls affect between 700,000 1,000,000 patients each year (AHRQ, Patient Safety Network [PSNet], Patient Safety Primer: Falls. Updated Sept. 2019).
- Fall Rates: 3-5/1000 patient days (AHRQ, PSNet, Sept 2019).
- More than 1/3 of in-hospital falls result in injury (AHRQ, PSNet, 2019).
- Ranked among the most reported incidents in hospitals and other facilities (AHRQ, PSNet, Sept 2019).
- Falls can lead to severe injuries, hip fractures, and head trauma.

## Let's Share!

- How do you know your fall prevention program is working?
- Can you affirm that patients who fall more than once are not falling for the same reason?
- How is your post-fall program working?
- How do you measure success?

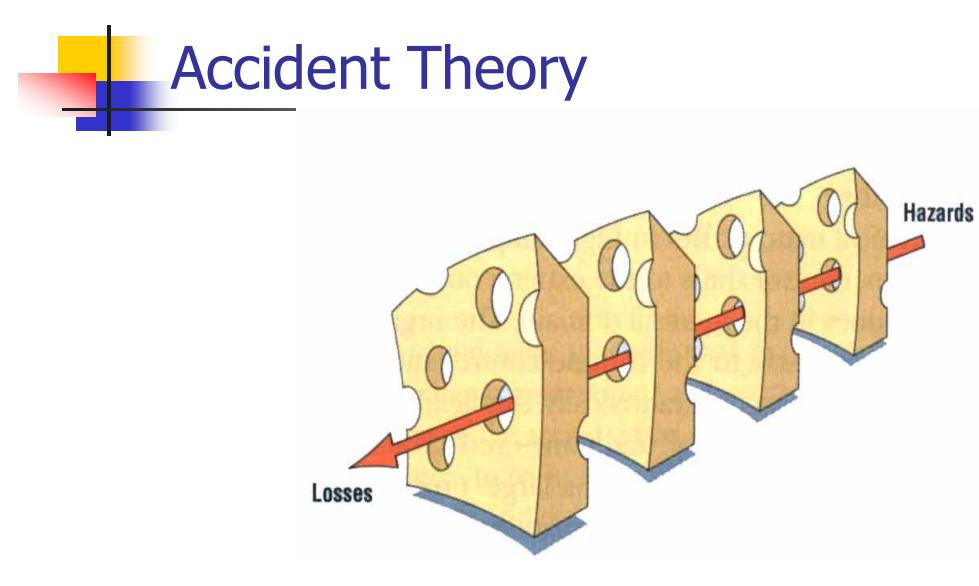




### How Many Huddles Are You Doing?

## Safety Huddles

- Pre-Shift Huddles
- Post-Fall Huddles
- Conducted with the patient/resident where the fall occurred within 15 minutes of the fall
- Post-Fall Analysis
  - What was different this time?
  - When
  - How
  - Why
  - Prevention: Protective Action Steps to Redesign the Plan of Care



## Post-Fall Huddle (PFH): Essential Components

- A brief staff gathering, interdisciplinary when possible, that immediately follows a fall event.
- Convenes within 15 minutes of the fall event.
- Clinician(s) responsible for patient/resident during fall event leads the PFH.
- Involves the patient/resident whenever possible in the environment where the patient/resident fell.
- Requires Group Think to discover what happened.
- Utilizes discovery to determine the root cause / immediate cause of the fall: why the patient/resident fell.
- Guiding question to ask: What was different this time you were doing this activity, compared to all the other times you performed the same activity (and did not fall), but this time you fell?

## Steps to the Post Fall Huddle

1. TL makes

announcement

2. Convene within 15 mins with the pt/resident in the environment where the patient/resident fell

3. Conduct Analysis: Determine root cause of fall, injury and Type of Fall

4. TL summarizes information gleaned from PFH and intervention(s) for prevention of repeat fall are decided by the huddle team. 5. TL completes of the Post-Fall Huddle Form and processes the form according to medical center policy and procedure.

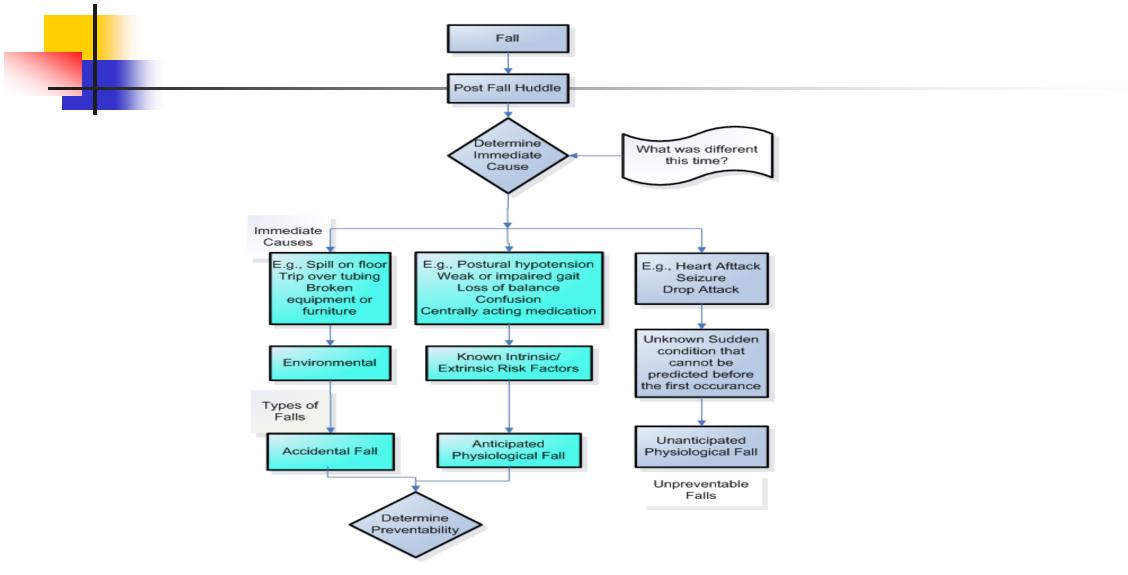
6. Modifies the fall prevention plan of care to include interventions to prevent repeat fall

7. Communicate updated plan of care in patient/resident hand-off reports.

8. Complete EMR Post-Fall Note

#### Decision Tree for Types of Falls

Tuesday, April 22, 2014



### **Determine Preventability**

Step 1: Conduct the Post-Fall Huddle.

Step 2: Determine the Immediate Cause of the Fall.

Step 3: Determine the Type of Fall.

### Step 4. If Accidental and Anticipated Physiological Falls, determine preventability:

Could the care provider (direct care provider) have anticipated this event with the information available at the time?

- If the Answer is **NO**, the fall is not preventable.
- If the answer is YES, the provider must ask another question: Were appropriate precautions taken to prevent this event?
- Answer:
  - No, Clearly or likely Preventable;
  - Yes, Clearly or likely Unpreventable

Levinson, D. R., (2010, Nov). Adverse events in hospitals: National incidence among Medicare beneficiaries. DHHS. OEI-06-09-00090

## Post-Fall Huddle Form

Don't Morph **This Form** to Be Something Else

	ve the patient if possible, and completed review to		en to Patient Safety	Manager	
Questions		An	swer	Lessons learned	
Cause? Focu down.	patient fall - Root s on why the body went				
this time you compared to	: What was different were doing this activity all the other times you ity and did not fall?)				
	propriate interventions in ent immediate cause of				
	he fall have been				
For a patient	who sustains an injury: source/cause of injury				
Where Injury interventions	in place?				
prevented?	hat injury have been				
To prevent a	follow up plan? repeat fall based on the use and protect the inform.				
Patient's/ Re	sident's account (if able he circumstances of the			•	
Intervention based on imm	to prevent repeat fall mediate cause of the fall				
Patient's/ Re plan of care.	sident's Agreement with	Comments:			
			<u> </u>		

odified after 2014 VA National Falls Teollon

Post Fall Huddle Form

### **Outcomes of Post-Fall Huddles**

- Specify Root Cause (proximal cause)
- Specify Type of Fall
- Identify actions to prevent reoccurrence
- Changed Plan of Care
- Patient / Resident (family) involved in learning about the fall occurrence
- Prevent repeat fall
- Reduce repeat fall rate

## Post-Fall Huddle Resources VA: Falls Toolkit Post-Fall Huddles www.patientsafety.va.gov AHRQ Falls Toolkit 2013

## Tools

- Post-Fall Huddle Process
- Decision Tree
- Post-Fall Huddle Form
- Determine Preventability
- Case Study Exercises
- Audit Tool

### Let's Take a Look

### My Audit Tool

Tool - For Reliability of the Protocol	Protocol	Ty,lot Measure	of the Protocol		Quality Improvement Data	Notes
Steps of the Post Fall Huddle	Actions during each step					
Step 1:Announcement			Yes	No		
	Staff Member in charge of the patient makes an announcement to convene the post fall huddle	Process			List Leader (RN, CN, etc.)	
	Staff Member becomes the Team Leaders of the Huddle	Structure				
tep 2: Gathering	3-4 members of the clinical team who know the patient gather for the huddle	Structure			List Who Attends	L
	The huddle includes the patient/resident	Structure				
	If family present, family is included in the huddle	Structure			List Who Attends	
	The huddle occurs where the patient fell	Structure			Identify Location of Fall	
	The huddle convenes within 15 minutes of the fall	Process				
Step 3: Analysis	Team analyses the fall event to determine root cause of the fall	Process			Document Root Cause	
	Team determines type of fall that occurred based on root cause	Process			Document Type of Fall	

## **Outcomes of Post-Fall Huddles**

- Specify Root Cause (proximal cause)
- Specify Root Cause of Injury
- Specify Type of Fall
- Identify actions to prevent reoccurrence
- Changed Plan of Care
- Patient/Resident (family) involved in learning about the fall occurrence
- Prevent repeat fall

### **Formative Measures**

### Structures:

- Who attends: Nursing and others count them
- Changed Plan of Care: Add actions to your run-chart: Annotated run chart; Capture interventions

### Processes:

- Timeliness of Post-Fall Huddle (number of minutes)
- Timeliness of changing plan of care
- Time to implemented changed plan of care

### **Summative Outcome**

- Prevent Repeat Fall: Same Root Cause and Same Type of Fall
- Reduce costs associated with falls and fall-related injuries

### Building Evidence about PFH

- 2-year demonstration project quasi experimental study
- 16 small rural hospitals (avg beds 26)
- Determine associations between conducting post-fall huddles on repeat fall rates and perceptions of teamwork and safety culture

(Jones, Crose, et al., 2019)

### Study Purpose

**Collaboration** and **Proactive Teamwork Used** to **Reduce** (CAPTURE) **Falls** purpose was to decrease the risk of falls in small rural hospitals by using a multi-team system (MTS) to implement evidence-based fall-risk-reduction practices.

MTS: core team, contingency team, coordinating team

### Results

- 308 pts; 64% had PFH; 347 falls; 223 falls after PFH
- Aggregate mean repeat fall rate 1.12 (1.00-1.45) [12% chance of a repeat fall}
- Results demonstrate that the greater the proportion of falls in a hospital that are followed by a post-fall huddle, the lower may be the repeat fall rate.
- Staff perceptions of teamwork were consistently high regardless of participation in a post-fall huddle.

### Post-Fall Assessment

Different than a Huddle!

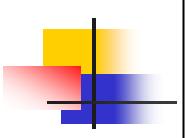
## **Post-Fall Assessment**

- In-depth Data Gathering
- Circumstances of the Fall
- Patient/Resident Presentation
- Assessment of Patient/Resident Condition

## **Comprehensive Post-Fall Assessment**

Includes:

- General information about the fall
- Subjective & objective falls documentation
- Patient/Resident Assessment vital signs; visible signs of injury (type & pain scores); glucometer (if diabetic or facility policy); Glasgow Scale (if suspected brain injury) and Morse Falls scale
- Interventions based on Fall Risk Scale/ Morse falls scale
- Facility personnel and family notification

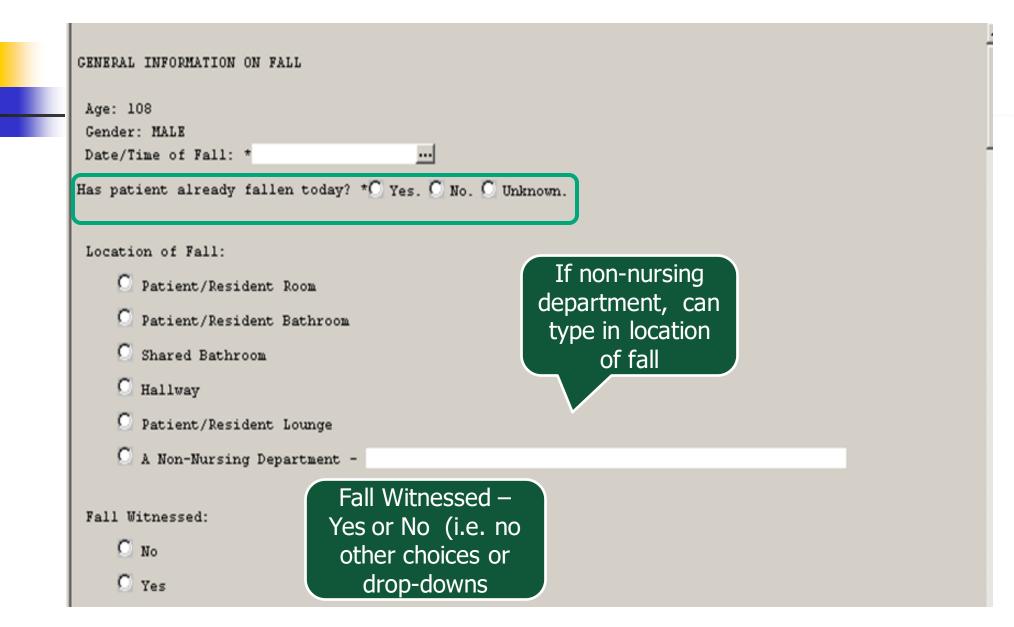


### Post-Fall Assessment: History: Review of Systems

 Patient Symptoms to Elicit on History Linked to Risk Factors

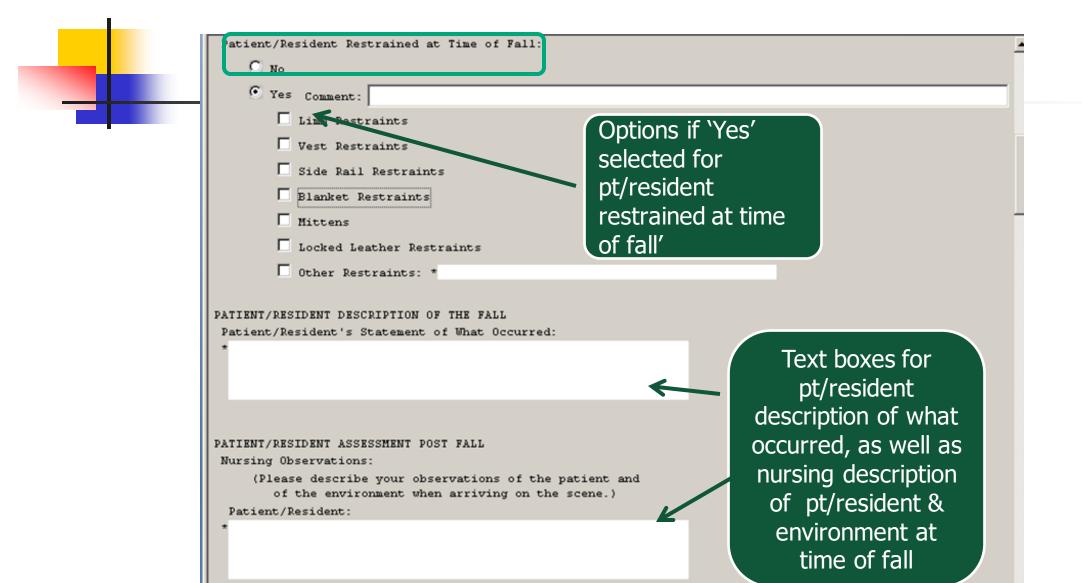
Symptom	Fall Risk Factor		
Visual disturbance (double vision, blurry vision, loss of vision)	Visual impairment?		
Dizziness/lightheadedness	Orthostatic hypotension? Abnormal vital signs?		
Legweakness	Gait or balance instability?		
Urinary urgency or frequency	Urinary incontinence?		
Syncope/loss of consciousness	One or more chronic diseases		

### Post-Fall Note (EMR)



#### Gen Info

GENERAL INFORMATION ON FALL		
Age: 108 Gender: MALE		
Date/Time of Fall: *		
Has patient already fallen today? * 🔿 Yes. 🔿	No. 🖸 Unknown.	
Location of Fall:		
Patient/Resident Room		
Patient/Resident Bathroom		
Shared Bathroom		
C Hallway		
Patient/Resident Lounge		
🖸 A Non-Nursing Department -		
Fall Witnessed:		
C No	If pt/resident assisted	
C Yes	to minimize fall – these	
Patient/Resident Assisted to Minimize Fall:	are answer options for	
C No	'Yes' selection; added	
Yes	PT, OT	
Category of Person Who Minimized Fall:		
PN 🖃		
LVN/LPN		
NA/UAP Other Professional Staff		
Sitter		
Another Patient		
Visitor		
Other:		



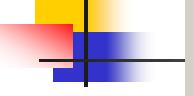
#### PATIENT/RESIDENT ASSESSMENT POST FALL

Nursing Observations:

(Please describe your observations of the patient and of the environment when arriving on the scene.)

Patient/Resident:

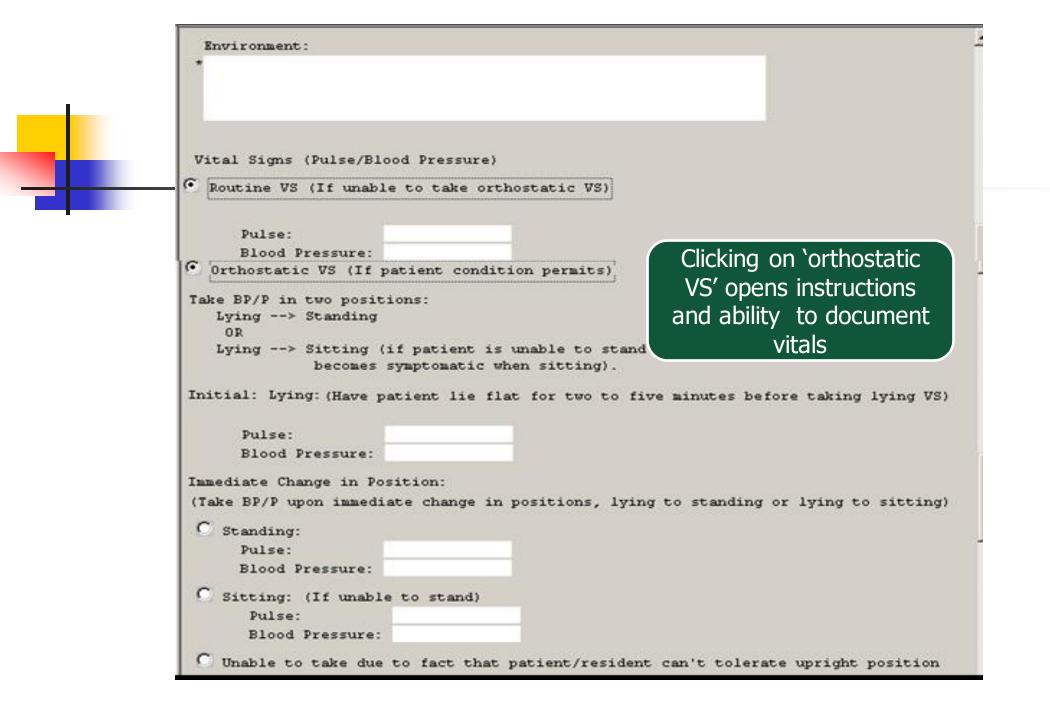
Environment:



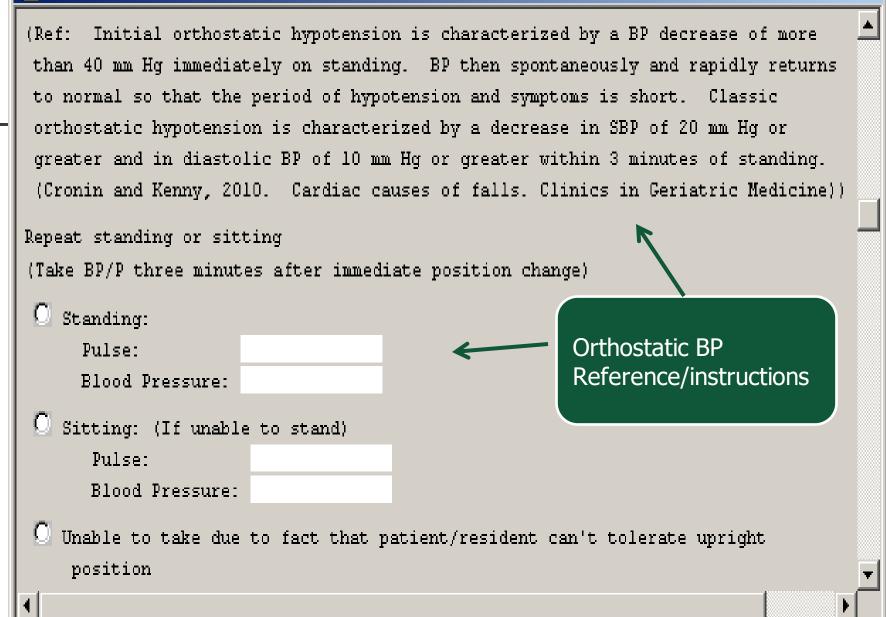
V:	ital	Sig	ns	(Pul	se/Bloo	d P	ressu	re)
•	Rout	ine	VS	(If	unable	to	take	orthostati

2	Routine VS	(11	unable	to	take	ortho	static	VS)			
									Enter	routine	
	Pulse:								Vital Sig	gns (VS)	
	Blood P	ress	ure:							e to take	
	Respira	tion	s:						orthos	static VS	

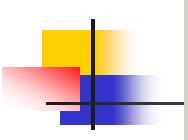
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#### Reminder Dialog Template: NURSING POST FALL ASSESSMENT (595-DT-336)







#### Glucometer Reading

Is patient/resident diabetic?

(If not diabetic but reading was taken, you may enter)

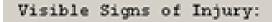
No
Yes
Glucometer Reading \*

Is Patient/Resident Hypoglycemic? (blood glucose level equal to or below 70 mg/dl)

0 No 0 Yes

Visible Signs of Injury:
🖸 ио
Yes (Select all that apply)
Swelling:
······································
Location: (Select all that apply)
Torso - Front
Torso - Back
Head
Neck
Shoulder - Right
Shoulder - Left
Arm - Right
Arm - Left
Elbow - Right
Elbow - Left
🗌 Wrist - Right
Wrist - Left
Hand - Right
Hand - Left
Hip - Right
Hip - Left
Knee - Right
Knee - Left
Leg - Right
Leg - Left
- Foot - Right
🗌 Foot - Left

If yes to visible signs of injury, type of injury can be selected (e.g. deformity); selection prompts nurse to select location on pt/resident body



🖸 No

Yes (Select all that apply)

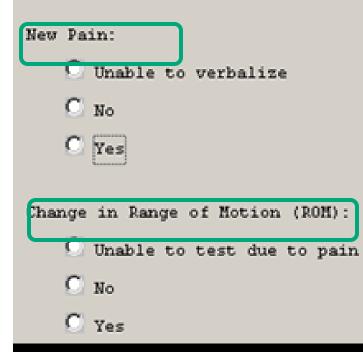
Swelling:

Laceration(s):

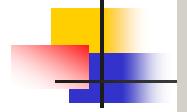
Abrasion(s):

Deformity(ies):

Other:\*



Physical assessment – New Pain or Change in Range of Motion – If selection is 'Unable to Verbalize' or 'No', can go on to next question (includes list of locations, including other as comment with pain rating

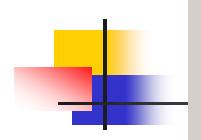


#### New Pain:

- 🖸 Ur
- O No
- Ye



n: Jnable to verbalize No Ves	New Pain – if yes, can select location and pain rating for that location (1-10) scale
Location: (Select all	that apply)
🗖 Torso - Front	Pain Rating: * 🔄
🗖 Torso - Back	Pain Rating: * 🔄
Head	Pain Rating: * 🗾
Neck	Pain Rating: * 🗾
🗖 Shoulder - Right	Pain Rating: * 🔽
🗖 Shoulder - Left	Pain Rating: * 🔽
🗖 Arm - Right	Pain Rating: * 🔽
🗖 Arm - Left	Pain Rating: * 🔽
🗖 Elbow - Right	Pain Rating: * 🔽
🗖 Elbow - Left	Pain Rating: * 💌
🗖 Hand - Right	Pain Rating: * 💌
🗖 Hand - Left	Pain Rating: * 🔽
🗖 Hip - Right	Pain Rating: * 💌
🗖 Hip - Left	Pain Rating: * 💌
🗖 Knee - Right	Pain Rating: * 💌
🗌 Knee - Left	Pain Rating: *
🗖 Foot - Right	Pain Rating: *
🗖 Foot - Left	Pain Rating: *
🗌 Other: *	Pain Rating: *



Change in Range of Motion (ROM):

🖸 Unable to test due to pain

🖸 No

🖸 Yes

New decreased range of motion right upper extremity.

New decreased range of motion left upper extremity.

New decreased range of motion right lower extremity.

New decreased range of motion left lower extremity.

🔲 New decreased range of motion back.

New decreased range of motion neck.

#### NEUROLOGICAL ASSESSMENT

O No

• Yes

Patient/Resident has a suspected or actual impact to the head.

If no suspected or actual head impact, select 'no' and move on Change in ROM: if yes, select body area involved –

#### NEUROLOGICAL ASSESSMENT

Patient/Resident has a suspected or actual impact to the head.

- 🖸 No
- Yes

- - Glasgow Coma Scale-

If Suspected or actual impact to head: 'Yes' selection opens Glasgow Coma scale and guidance

Information: The Glasgow Coma Scale is used to quantify the level of consciousness after traumatic brain injury and is scored between 3 and 15, 3 being the worst, and 15 the best. It is composed of three parameters: Best Eye Response, Best Verbal Response, Best Motor Response. The definition of these parameters is given below.

(The score is often expressed as a sum of individual components: E4 + V5+ M6 = 15)

- Best Eye Response: \*
- Best Verbal Response: \* Best Motor Response: \*

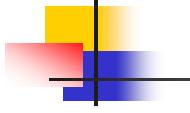
Total Score (Select the correct Glasgow Coma Scale Score)

🖸 Glasgow Coma Scale Score 13-15 (Correlates with mild brain

🖸 Glasgow Coma Scale Score 9-12 (Correlates with moderate brain

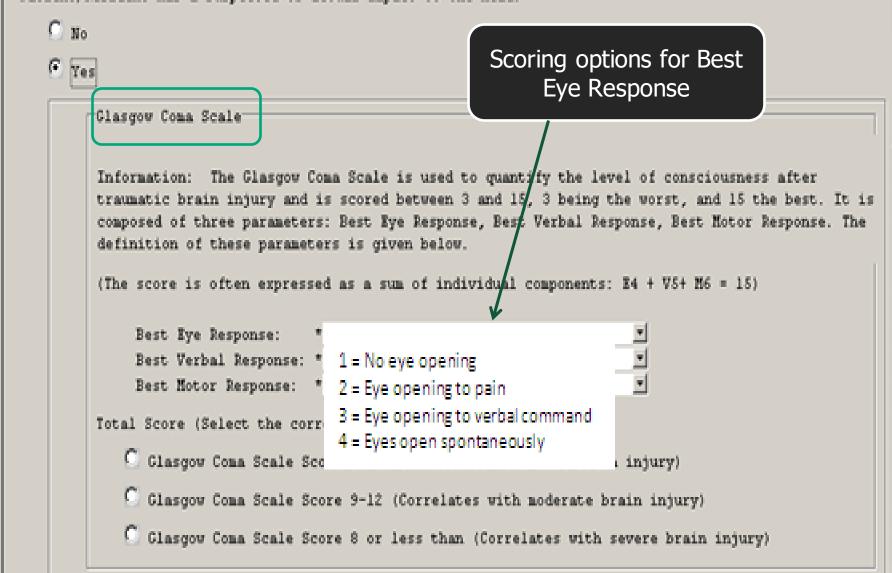
💭 Glasgow Coma Scale Score 8 or less than (Correlates with severe brain injury)

Adding up the Eye, Verbal, and Motor scores correlates with mild, mod, or severe brain injury

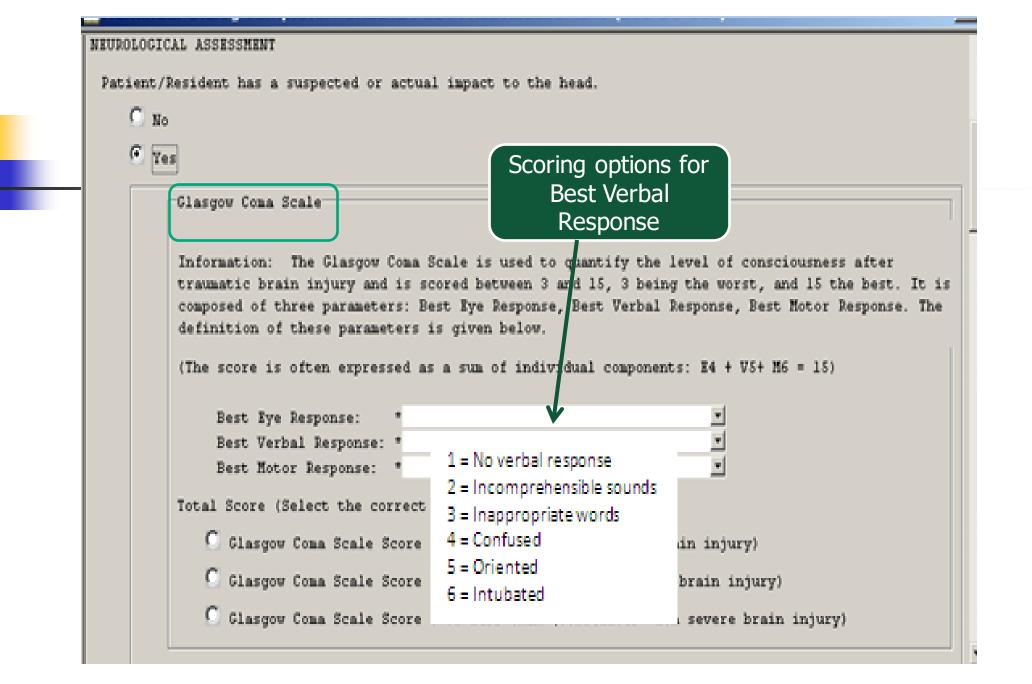


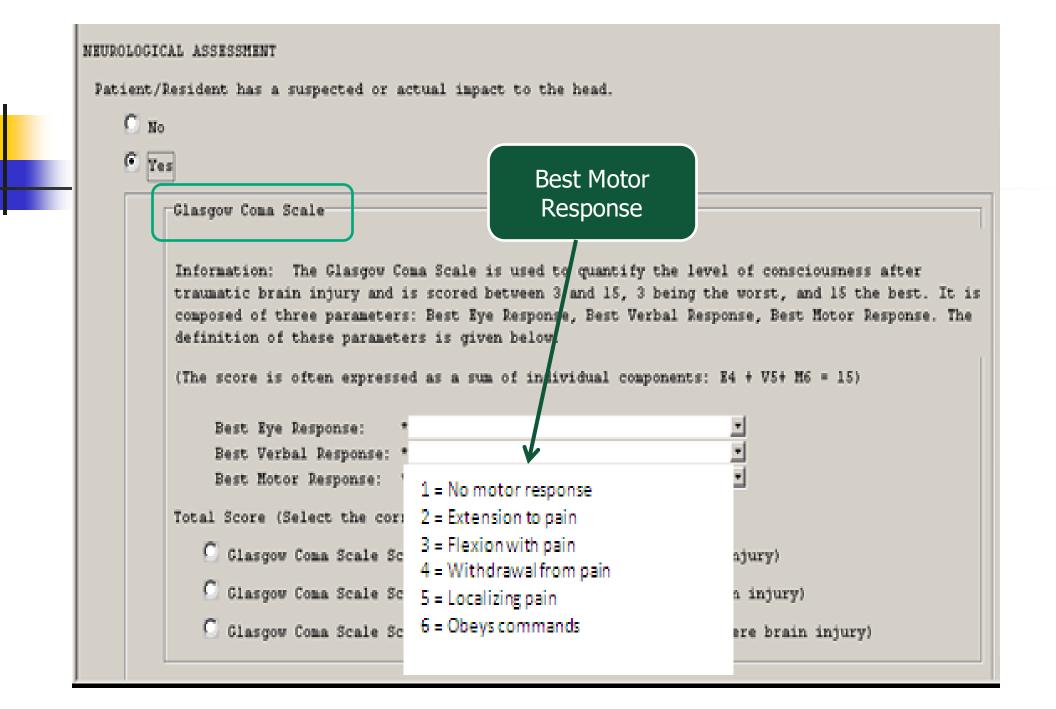
#### NEUROLOGICAL ASSESSMENT

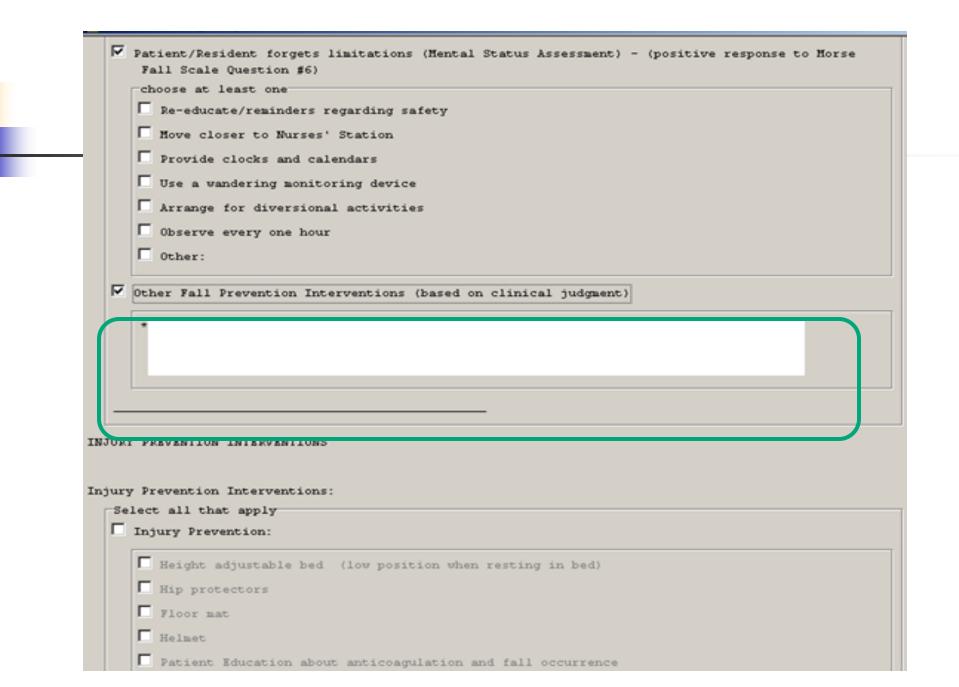












ſ	ury Prevention Interventions: Select all that apply Injury Prevention:	intervention selections
	<ul> <li>Height adjustable bed (low posit)</li> <li>Hip protectors</li> <li>Floor mat</li> <li>Helmet</li> <li>Patient Education about anticoage</li> <li>Other:</li> </ul>	tion when resting in bed)
NOT	IFICATIONS	
	Physician Notified:	
	Time of notification:	
	Name of physician notified:	
	Barrier Maria and a construction of	New i die de
	Nursing Administrator/Nursing Supervis	
	Time of notification:	
	Time of notification: Name of administrator/supervisor not	
	Time of notification: Name of administrator/supervisor not Family Notified:	
	Time of notification: Name of administrator/supervisor not Family Notified:	
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	Time of notification: Name of administrator/supervisor not Family Notified: C Family notified by nursing staf Time of notification: Name of family member/support pe	ified: f  erson notified:
	Time of notification: Name of administrator/supervisor not Family Notified: Family notified by nursing staf Time of notification: Name of family member/support po MD responsible for notification No family members/support person	ified: f  erson notified:
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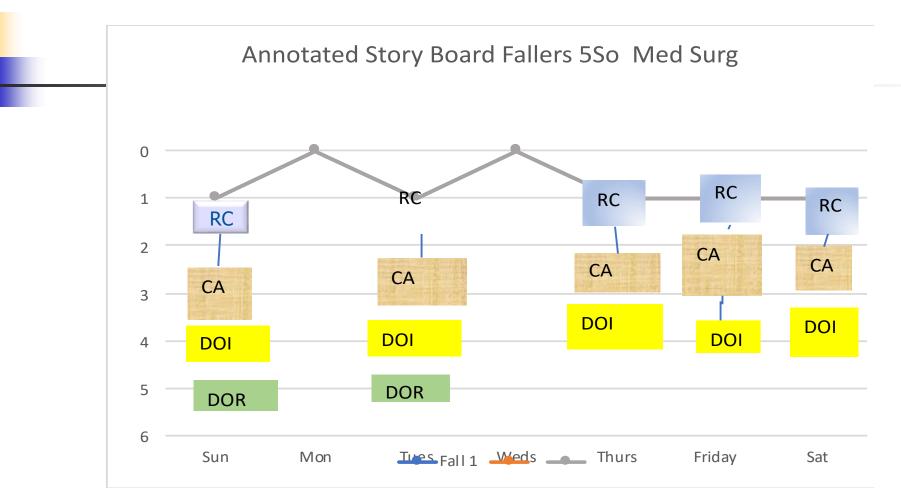
# Teaching: After a Fall

- Reframe patient/resident education curricula to include "what happens after a fall?"
- What can we learn from this event?
- How can we work together to prevent this again?

# **Staff Education**

- Universal Fall Prevention
- Individualized Fall Prevention
- Injury Reduction Strategies
- Root Cause Trends of Falls
- Interventions for Improvement
- Impact of Changes in Practices

# My Unit Story Board



### Learn from Falls: Change Your Conversation

- Talk About and Trend Root Causes
- Monitor Interventions for Mitigation/Elimination of Root Causes
- Align Interventions to Type of Falls
- Precision In Program Evaluation: Reduction
- Accidental Falls
- Anticipated Physiological Falls
- Unanticipated Physiological Falls

## To Change Practice is Not for the Faint of Heart

 It takes a lot of work: Patience, Perseverance, Champions, Positive Approach, and Data

# My Asks of You for Our Coaching Session

- Compare your PFH Process with what was presented.
- Compare your Post-Fall Management Process with what was presented.
- Review the PFH Audit Tool for your use.

## Thank You and Please Share More!

- See you on June 21<sup>st</sup> for our Follow-Up Coaching Session – Please Join Me!
- Thank you for attending, be a Champion for Change, and keep me posted I am here for you!
- pquigley1@tampabay.rr.com



# You Can Always Reach Me!

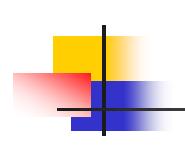
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- Ellis S, Mendel R, Nir M. Learning from successful and failed experience: The moderating role of kind of after-event review. J Appl Psychol. 2006;91(3):669–80.
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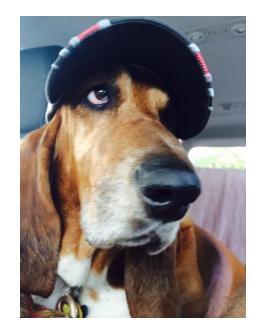


## I Fall A lot! Why?



Oreo

#### Jethro



## **Next Steps**

Join us for our next Coaching call: June 21,2023 2-3p.m. EST

Falls series recording and slides: <u>https://qi.ipro.org/2023/04/19/fall-and-injury-prevention-a-6-part-webinar-series/</u>



#### Thank You for Attending Today's Event

#### We value your input! Please complete the brief survey after exiting event.

#### IPRO HQIC & Speaker Contact Information

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