# Addressing Health Disparities in Readmissions

### Pooja Kothari, RN, MPH Health Equity SME, QSource

### March 21, 2024

This material was prepared by the IPRO HQIC, a Hospital Quality Improvement Contractor, under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services (HHS). Views expressed in this material do not necessarily reflect the official views or policy of CMS or HHS, and any reference to a specific product or entity herein does not constitute endorsement of that product or entity by CMS or HHS. Publication # IPRO-HQIC-Tsk56-24-429



etwork of Quality Improvement and inovation Contractors ENTERS FOR MEDICARE & MEDICAID SERVICES UALITY IMPROVEMENT & INNOVATION GROUP

### Introductions

- Nurse with a public health background
- Serve as a health equity SME
- Experience in quality improvement and measurement across settings



Share your **name**, **title**, **organization**, and response to what you're looking forward to in the Spring.





Network of Quality Improvement and Innovation Contractors CENTERS FOR MEDICARE & MEDICAID SERVICES IQUALITY IMPROVEMENT & INNOVATION GROUP



- Understand the context around disparities in readmissions
- Learn about strategies that can help mitigate disparities
- Learn about resources that can be used in quality improvement activities
- Connect the dots in terms of how key strategies can advance health equity and reduce readmissions



3

### **Readmissions Overview**

While not all readmissions are entirely preventable, it is widely understood that a portion of unplanned readmissions can be prevented by addressing a **series of barriers** patients face prior to, during, and after admission and discharge.

Annually, about \$17 billion in Medicare program spending is for readmissions that could be classified as **potentially avoidable**.

Minorities and other vulnerable populations are more likely to be readmitted.



This Photo by Unknown Author is licensed under CC BY

Betancourt JR, Tan-McGrory A, Kenst KS. <u>Guide to Preventing Readmissions among Racially and Ethnically Diverse Medicare</u> <u>Beneficiaries</u>. Prepared by the Disparities Solutions Center, Mongan Institute for Health Policy at Massachusetts General Hospital. Baltimore, MD: Centers for Medicare & Medicaid Services Office of Minority Health; September 2015.



### **Patient-Level Factors Predicting Hospital Readmission**



Limited English Proficiency

### Low Health Literacy





### **Key Issues for Racially and Ethnically Diverse Patients**

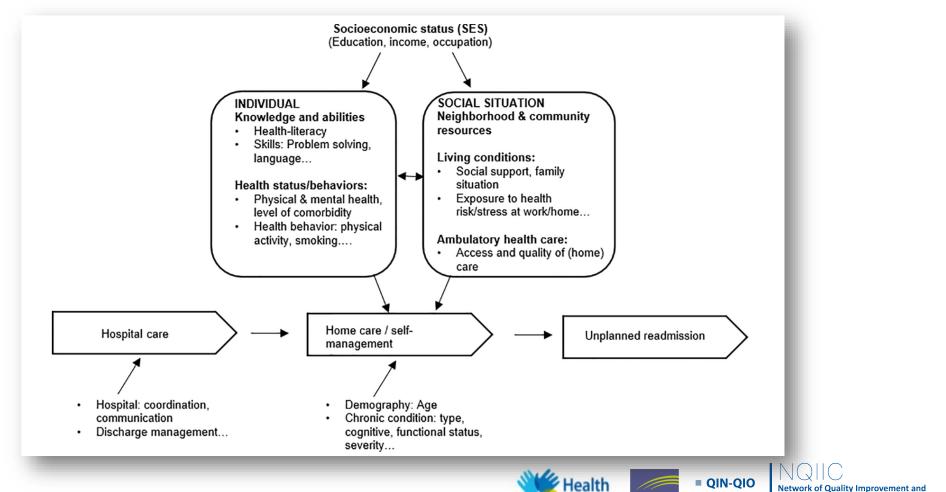
Several factors contribute to disparities and readmission rates for racially and ethnically diverse patients, including:

- Low linkage to primary care/usual source of care
- Language barriers/access to interpreter services
- Lack of understanding
- Lack of culturally competent patient education
- Health-related social needs not addressed





### **Social and Contextual Factors and Readmissions**



**IPRO** 

**HOIC** 

Zumbrunn, Andrea, et al. "Social disparities in unplanned 30-day readmission rates after hospital discharge in patients with chronic health conditions: A retrospective cohort study using patient level hospital administrative data linked to the population census in Switzerland." *Plos one* 17.9 (2022): e0273342.

7

### Let's Meet LT...

- 72-year-old male with Congestive Heart Failure (CHF) and history of hypertension and diabetes
- First language is Spanish; he can speak and read English
- He lives alone; his wife died this year, and she was his primary support and cooked food to manage his CHF.
- Admitted with shortness of breath, fatigue, swollen legs; treated with diuretics, ACE inhibitors, and beta-blockers; discharged after 7 days with a follow-up appointment scheduled; discharged with education and selfcare strategies
  - He used to measure his weight, but could not find his scale
  - He was feeling nauseous and skipped a few doses of his medications
  - He missed his follow-up appointment with his PCP
- Readmitted after 3 weeks with weight gain, shortness of breath, and edema; chest X-ray confirms worsening CHF



Network of Quality Improvement and Innovation Contractors CENTERS FOR MEDICARE & MEDICAID SE IQUALITY IMPROVEMENT & INNOVATION

### What Factors Contributed to LT's Readmission?



### Chime in via Chat!





Improvement and CARE & MEDICAID SERVICES OVEMENT & INNOVATION GROUP

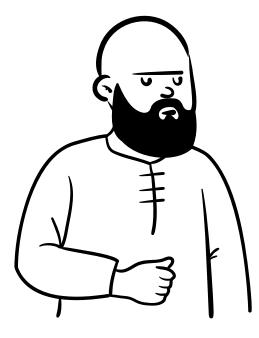
### Let's Focus In...

- 72-year-old male with Congestive Heart Failure (CHF) and history of hypertension and diabetes
- First language is Spanish; he can speak and read English.
- He lives alone; his wife died this year, and she was his primary support and cooked food to manage his CHF
- Admitted with shortness of breath, fatigue, swollen legs; treated with diuretics, ACE inhibitors, and beta-blockers; discharged after 7 days with a follow-up appointment scheduled; discharged with education and selfcare strategies
  - He used to measure his weight but could not find his scale
  - He was feeling nauseous and skipped a few doses of his medications
  - He missed his follow-up appointment with his PCP.
- Readmitted after 3 weeks with weight gain, shortness of breath, and edema; chest X-ray confirms worsening CHF





### **Factors that Contributed to LT's Readmission**



Medication side-effects

Lack of social support

Dietary imbalance

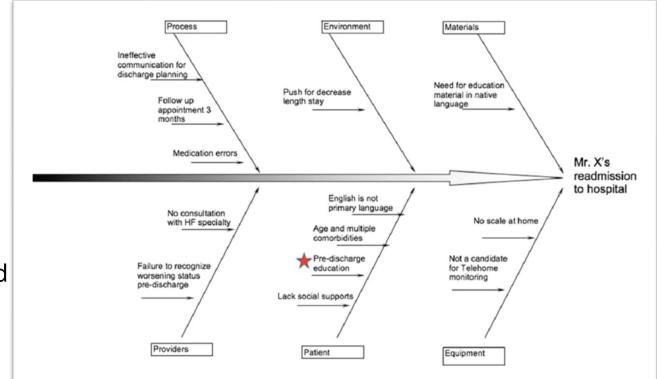
Missed PCP follow-up



= QIN-QIO HQIC

### **Strategies to Close the Readmission Gap**

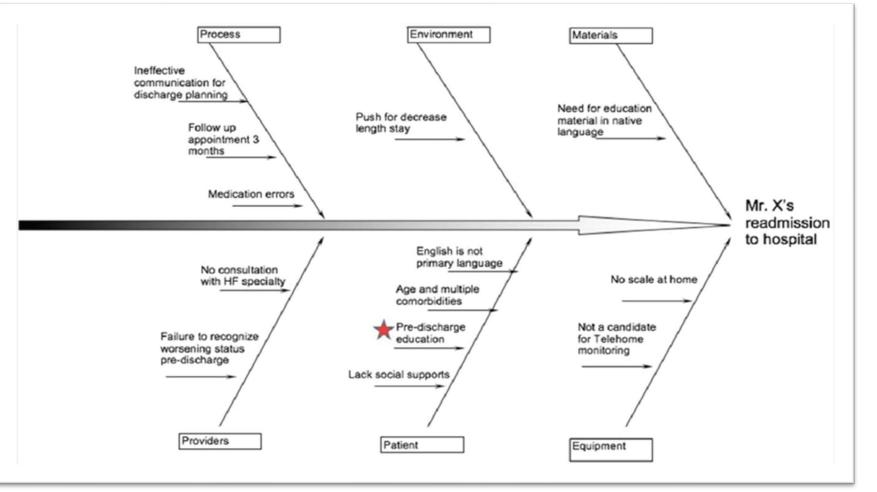
- 1. Collect and Analyze Data
  - ✓ race/ethnicity
  - ✓ preferred language
  - ✓ social needs
  - ✓ disability status
- 2. Identify Root Causes
  - Use quality improvement strategies and tools to understand barriers and develop systems to address them



Betancourt JR, Tan-McGrory A, Kenst KS. <u>Guide to Preventing Readmissions among Racially and Ethnically Diverse Medicare</u> <u>Beneficiaries.</u> Prepared by the Disparities Solutions Center, Mongan Institute for Health Policy at Massachusetts General Hospital. Baltimore, MD: Centers for Medicare & Medicaid Services Office of Minority Health; September 2015.



### Strategies to Close the Readmission Gap, Continued



Example of a fishbone diagram to identify the root causes of a readmission (Moayedi et al., 2017).

Moayedi Y, Schofield T, Etchells E, Silver SA, Kobulnik J, McQuillan R, Bell C, Linghorne M, Ross HJ. Closing the Care Gap: A Primer on Quality Improvement for Heart Failure Clinicians. Circ Heart Fail. 2017 May;10(5):e003722. doi: 10.1161/CIRCHEARTFAILURE.116.003722. PMID: 28490429.





Network of Quality Improvement and Innovation Contractors CENTERS FOR MEDICARE & MEDICAID SERVICES iQUALITY IMPROVEMENT & INNOVATION GROUP

### Strategies to Close the Readmission Gap, Continued

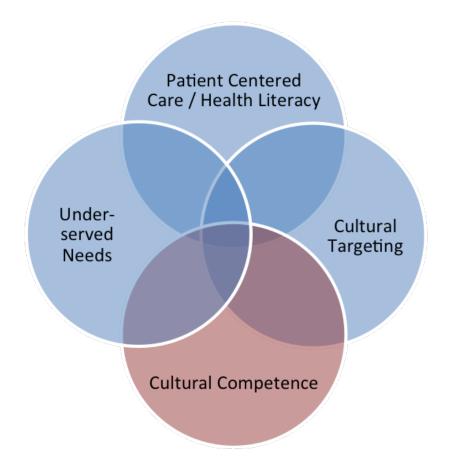
- 3. Begin Early
  - Use a series of preemptive efforts that span the duration from pre-admission to post-discharge
- 4. Deploy a Team
  - Consider non-traditional partners like community health workers, navigators, and/or health coaches
- 5. Address Diverse Needs
  - Respond to the needs of diverse populations





### Strategies to Close the Readmission Gap, Continued

- 6. Focus on Culturally Competent Communication
  - Ensure patients' ability to understand their diagnosis, the care they received, and their discharge instructions
- 7. Foster Community Partnerships to Promote Continuity of Care
  - Create a system to follow-up and promote continuity of care to the next setting

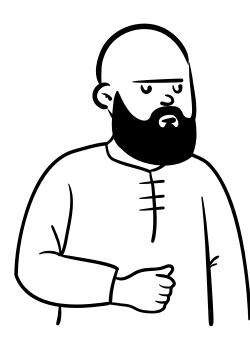


= QIN-QIO

= HOIC



### **LT's New Discharge Plan**



#### Medication adherence

- Review of medications and adjust to address nausea
- Provide and review educational materials in preferred language, with teach back
- Provide a scale to help with weight monitoring

#### Social support

- Connect to local CHF support program
- Discuss family support nearby and coping skills given his wife's recent death

#### Diet • Discuss current meals and identify options based on food

preferences
Refer to registered dietician to review food options

#### Follow-up

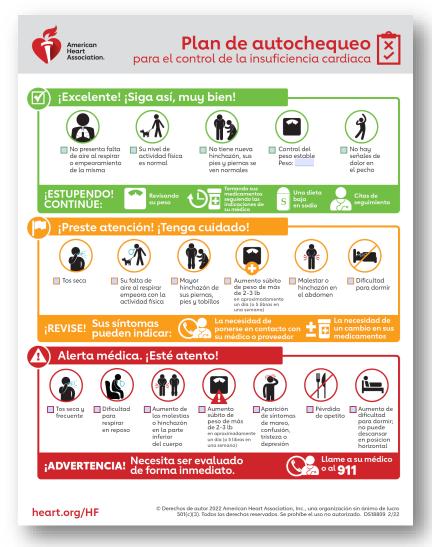
- Schedule PCP visit, request a reminder, and call back to follow-up
- Provide home health visit for adherence follow-up support





Network of Quality Improvement and Innovation Contractors CENTERS FOR MEDICARE & MEDICAID SERVICES IQUALITY IMPROVEMENT & INNOVATION GROUP

### LT's Tools to Manage his CHF







CENTERS FOR MEDICARE & MEDICAID SERVICES iQUALITY IMPROVEMENT & INNOVATION GROUP

= HOIC

AHA, Heart Failure Tools and Resources, https://www.heart.org/en/health-topics/heart-failure/heart-failure-tools-resources

### **The Project RED Toolkit**



A Research Group at Boston University Medical Center





Funded by the Agency for Healthcare Research and Quality, National Heart, Lung and Blood Institute, the Blue Cross Blue Shield Foundation, and the Patient-Centered Outcomes Research Institute

- The Re-Engineered Discharge consists of 12 mutually reinforcing actions that the hospital takes during and after the hospital stay to ensure a smooth and effective transition at discharge.
- <u>Tool 4</u> in the toolkit includes specific guidance on culturally and linguistically appropriate delivery of the RED to diverse populations.

Re-Engineered Discharge (RED) Toolkit. U.S Department of Health and Human Services Agency for Healthcare Research and Quality. <u>https://www.ahrq.gov/patient-</u>safety/settings/hospital/red/toolkit/index.html.



### **Components of the Re-Engineered Discharge Process**

- 1. Ascertain need for an obtain language assistance.
- 2. Make appointment for follow-up care (e.g., medical appointments, post-discharge tests or labs).
- 3. Plan for the follow-up of results from tests or labs that are pending at discharge.
- 4. Organize post-discharge outpatient services and medical equipment.
- 5. Identify the correct medicines and a plan for the patient to obtain them.
- 6. Reconcile the discharge plan with national guidelines.
- 7. Teach a written discharge plan the patient can understand.
- 8. Educate the patient about his or her diagnosis and medicines.
- 9. Review with the patient what to do if a problem arises.
- 10. Assess the degree of the patient's understanding of the discharge plan.
- 11. Expedite transmission of the discharge summary to clinicians accepting care of the patient.
- 12. Provide telephone reinforcement of the discharge plan.

\*As listed in the AHRQ Re-Engineered Discharge (RED) Toolkit. http://www.ahrq.gov/professionals/systems/hospital/red/toolkit/

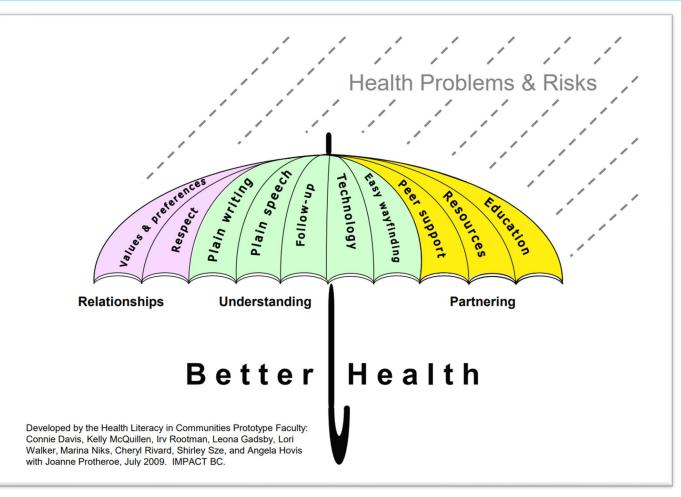


### **Key Features of the Re-Engineered Discharge Process**

- Dedicated transition care personnel (Nurse Discharge Advocates) work directly with the patient and their caregivers to ensure a smooth transition for patients.
- Patient-centered discharge instructions (After Hospital Care Plan) is provided to the patient and their PCP on the day of discharge.
- A discharge advocate may be used to explain the discharge instructions, answer patient and caregiver questions, and test understanding of key information.
- Patients receive a follow-up call from a clinical pharmacist 2-4 days following discharge to reinforce the plan, review all medications, and address any problems.



### **Looking at the Full Picture**



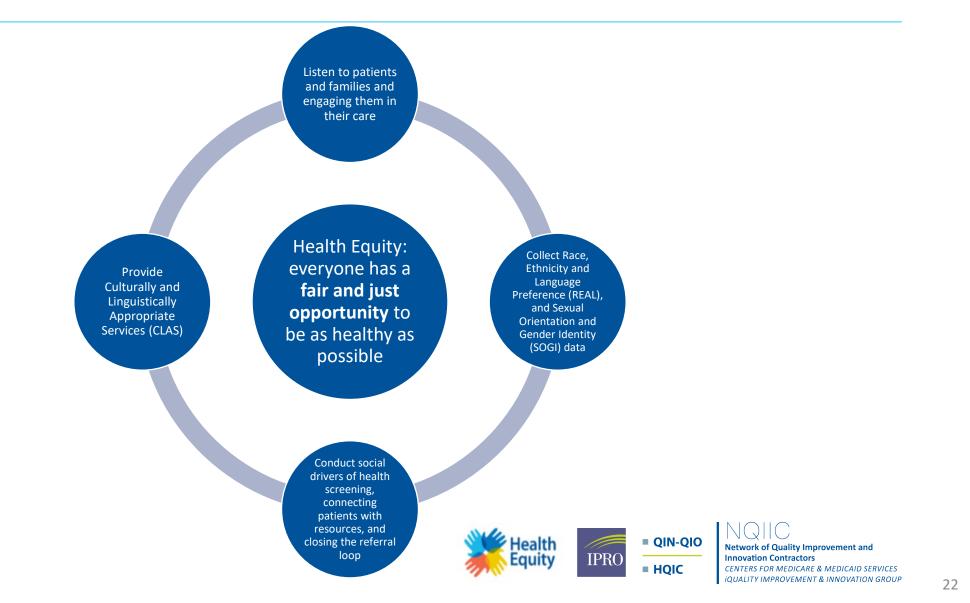




**IPRO** 

Network of Quality Improvement and Innovation Contractors CENTERS FOR MEDICARE & MEDICAID SERVICES iQUALITY IMPROVEMENT & INNOVATION GROUP

### **Connecting the Pieces**



### **Concepts in Action**

- ✓ Collect standardized data and use it to understand the root causes leading to disparities in readmissions
- ✓ Plan for preemptive efforts spanning from pre-admission through
- Identify patient-specific needs and preferences and tailor patient education
- ✓ Leverage non-traditional partners, resources, and technology
- Connect with community-based organizations and provide continuity with outpatient providers



### Resources

#### IPRO

- Improving Care Transitions: A Guide to Tools & Resources for Providers and Patients
- <u>Preadmissions Planning Checklist (English)</u>
- Preadmissions Planning Checklist (Spanish)
- IHI STAAR Root Cause Analysis Tool

#### AHRQ

• <u>Project RED (Re-Engineered Discharge)</u>

#### CMS

• Guide to Reducing Disparities in Readmissions

#### AHA

• <u>Equity of Care: A Toolkit for Eliminating Health</u> <u>Care Disparities</u>

#### **Journal Articles**

- <u>Factors Associated with Disparities in Hospital</u> <u>Readmission Rates Among US Adults Dually</u> <u>Eligible for Medicare and Medicaid</u>
- <u>A Machine Learning Model for Predicting</u>, <u>Diagnosing</u>, and <u>Mitigating Health Disparities in</u> <u>Hospital Readmission</u>





### **Contact Information**



Pooja Kothari

QSource

PKothari@X4health.com



Network of Quality Improvement and Innovation Contractors CENTERS FOR MEDICARE & MEDICAID SERVICES IQUALITY IMPROVEMENT & INNOVATION GROUP

## Q&A





# Thank you!



